

United Nations development Programme



*Empowered lives.
Resilient nations.*

"Strengthen Governance and the capacities of Public servants to accelerate the New Deal implementation"



ANNUAL REPORT

**Reporting Period
(2017.11.30-2018.11.30)**

UNDP DRC

November, 2018

TABLE OF CONTENT

TABLE OF CONTENT	1
ACRONYMS	2
1. PROJECT SUMMARY	3
2. EXECUTIVE SUMMARY	5
2.1 Background (context of the Project)	5
2.2 Key Achievement(s) during the target period (2017.11.30-2018.11.30) ...	5
3. PROJECT OVERVIEW	10
3.1 Operational Overview (implementation structure)	10
3.2 Logical Framework of the Project	101
4. PERFORMANCE REVIEW	144
4.1 Monitoring and Evaluation Activities	144
4.2 Activities undertaken, and Results achieved	14
4.3 Achievement(s) in Cross-Cutting Issues	166
4.4 Communication and Partnership with KOICA	16
4.5 Challenges and Lessons Learned	166
5. FINANCIAL EXPENDITURE	177
5.1 Provisional Financial Expenditure per Activity	177
6. ANNUAL WORK PLAN FOR 2018	19
6.1 Original Work Plan, Time Table and Budget Allocation of the whole Project	199
6.2 Annual Work, Time Table and Budget Allocation for Year 2019	19
Annex	299
1. Activity photos	29
2. Donor visibility	19
3. fragile-to-fragile mission report including recommendations	46

ACRONYMS

AIMS	: Aid Information Management System
ENA	: L'École Nationale d'Administration
IMNC	: Institut des Musées Nationaux du Congo
KOICA	: Korea International Cooperation Agency
MCA	: Ministère de la Culture et des Arts
PSG	: Peacebuilding and Statebuilding Goals
CSO	: Civil Society Organisations
PNSD	: Plan National Stratégique Développement
UNDP	: United Nations Development Programme
DRC	: Democratic Republic of the Congo
UPAQ	: Unité plaidoyer et assurance qualité

1. PROJECT SUMMARY

Title of Project	Strengthening Governance and the Capacities of Public Servants to Accelerate NEW DEAL Implementation in DRC
Executing Organization	United Nations Development Programme
Target country	Democratic Republic of the Congo(DRC)
Project location	Kinshasa (Main) and 7 pilot provinces (Tanganyika, Kasai-Central, Maniema, Nord-Kivu, Sud-Kivu and Equateur, Sub-Ubangi)
Beneficiaries	<p>Direct :</p> <ul style="list-style-type: none"> • 5,500 people from governments (at central et provincial levels), CSOs and academia et du academia, through awareness raising; • 100(5 directions) public servants in charge of national monitoring system on PSGs and Aid Information Management; • 30% of public servants eligible for retirement in the Ministry of Culture and Arts to be retired with payment of retirement benefits and 50 Young Professionals integrated in the Ministry of Culture and Arts; • 20 people from governments, CSOs and academia participating in the missions of Fragile-to-Fragile peer learning workshops or forums for exchange of lessons and good practices for the New Deal implementation; <p>Indirect :</p> <p>More than 30,000 persons from ministries, CSOs, academia, bilateral and multilateral cooperation agencies and UN agencies</p>
Project Period	2 years (November 2017 - December 2019)
Project Budget	total cost: 2 200 000 USD (KOICA: 2,000,000 USD + UNDP: 200,000 USD)
Project Goal	Reach a readiness of Compact (FOCUS) to advance the New Deal implementation for exits from fragility in DRC
Justification of intervention	The Millennium Development Goals (MDGs) failed to take into account the fact that eradication of poverty is not possible without partnerships for first building peace, resilience and institutions. Through a number of dialogues on the solutions, the New deal for engagement in Fragile States was endorsed at the Fourth High Level Forum on Aid Effectiveness in Busan (South Korea) in 2011. This new framework shaped by the self-identified fragile countries, called g7+ including DRC, has been supported by the UNDP's New Deal facility since 2013. With its technical and financial support, the Government of DRC has advanced the steps of the New Deal implementation (FOCUS principles) with fundamental progress including; Fragility assessment ("F") identifying the root causes of fragility validated in 2014 and updated in 2016 and One Vision, One Plan("O") partly achieved through mainstreaming

	<p>Peacebuilding and Statebuilding Goals (PSGs) into the National Strategic Development Plan (PNSD). However, as analyzed in an independent evaluation of the implementation of the New Deal in DRC in 2015, a series of main obstacles to New Deal implementation still needs to be addressed such as; i) limited awareness of the New Deal concept and its approach ; ii) lack of an integrated reference framework for a strategic vision to develop and disseminate the fragility matrices and lack of involvement of the media; iii) low level of enthusiasm and commitment by development partners; iv) limited ownership, commitment and political support by the authorities. To address those challenges, the proposed project presents further steps forward for acceleration of the New Deal implementation in DRC including "One Vision and One Plan" disseminated for transition out of fragility at central and provincial levels (Outcome 1), effective monitoring system established for "Use of PSGs to Monitor" and national capacity strengthened to accelerate the New Deal implementation. The project activities are aligned with the "National Road Map for implementation of the Busan Partnership and the New Deal in DRC" which is a contextualized action plan for the DRC's New Deal implementation validated and updated in 2016 by national stakeholders concerned. The project will also take advantage of a synergetic partnership with specialized national counterparts and development agencies for effective implementation of the project including; development and dissemination of <i>Cultural Strategy for Peace</i> in partnership with Ministry of Culture and Arts as a strategic reference framework to disseminate the New Deal taking into account the context of DRC, the second most diverse country in regard to ethnic plurality with ethnic groups and languages exceeding 200, support of the retirement and rejuvenation process of the targeted ministries in partnership with World Bank which is currently implementing a Project of Public Service Reform and Rejuvenation in DRC (2014-2019). TRUST principles for the New Deal implementation will be applied throughout the project activities including; "Transparency" in shared monitoring system establishment on the result of fragility assessment and "Use of Country System" (TRUST) in HR reform and capacity building of public servants involved in the proposed project and the New Deal implementation.</p>
Project Expected Outcomes	<ul style="list-style-type: none"> : ""One Vision and One Plan" (FOCUS) is disseminated for stability at central and provincial level; : Effective Monitoring system is established for "Use of PSGs : Capacities of the government, CSOs and academia are accelerate the New Deal implementation
Expected output	<ul style="list-style-type: none"> • Output 1.1: Awareness of the New Deal and its priorities, processes and coordination is raised at central and provincial level (central government and 7 target provinces-Tanganyika province as a pilot province and the other six provinces-Kasai-Central, Maniema, Nord-Kivu, Sud-Kivu and Equateur, Sub Ubangi);

	<ul style="list-style-type: none"> • Output 1.2: The PSGs are integrated in the provincial strategic development plans (abovementioned 7 target provinces); • Output 2.1: Fragility assessment is updated and disseminated at the central and provincial levels and Platform of CSOs; • Output 2.2: A web-based Portal for monitoring of the result of the fragility assessment with harmonized indicators and Aid Information Management System(AIMS), which are a basis for monitoring system, are established to support aid coordination of the government; • Output 3.1: The key 7 ministries directly related to the PSGs and New Deal implementation, Platform of CSOs involved in the New Deal process and academia are reinforced to use the PSGs and fragility analysis in their strategic plans (Planning, Culture and Arts, Interior, Foreign affair, • Output 3.2: The public service in the Ministries of Planning and Culture and Arts is strengthened to accelerate the New Deal implementation; • Output 3.3: The 'National Road Map for implementation of the Busan Partnership and the New Deal in DRC' is updated, as a basis of compact readiness, with lessons learnt from other g7+ countries through Fragile-toFragile cooperation
--	--

2. EXECUTIVE SUMMARY

2.1 Background (context of the Project)

The project is mainly implemented in Kinshasa, the capital city of the Democratic Republic of the Congo (hereinafter the DRC). Kinshasa, the headquarter of national institutions, is strategically important for state building and peacebuilding which are the goal of the New Deal for engagement in fragile states.

The other seven provinces (Tanganyika, Kasai-Central, Maniema, Nord-Kivu, Sud-Kivu and Equateur, Sub-Ubangi), identified based on the needs of institutions and peace are also targeted with the aim to disseminate and mainstream the Peacebuilding and Statebuilding goals (PSGs) of the New Deal in their provincial strategic development plans.

Given the fact that DRC is the second most diverse country regarding ethnic plurality with ethnic groups and languages exceeding 200, the project envisages to contribute to peacebuilding and statebuilding at central and provincial levels with a culturally sound disseminating strategy (Cultural Strategy for Peace) and this will be harmonized in partnership with national counterparts and other development agency. Institutional anchoring is placed within the administration especially through the secretariats of target ministries (Ministry of Planning and Ministry of Culture and Arts) as well as the target provincial governments in order to make the project results more sustainable.

2.2 Key Achievement(s) during the target period (2017.11.30-2018.10.31)

The project has theoretically started to be implemented from November 30, 2017, after the signing of the Cost Sharing Agreement, but practically, the actual activities started in June 2018 with the recruitment of the project manager and the Reporting, Monitoring and Evaluation officer, who took office on June 14 and June 4, 2018 respectively. The project team, as soon as it was set up, focused mainly on: (1) data collection on the PSGs from the fields at central and provincial levels to update fragility assessment, (2) the procurement process for establishment the Aid Information Management Systems (AIMS) for aid coordination and monitoring of the prioritisation of the PSGs; (3) the national retirement and rejuvenation process in the Ministry of Culture and Arts(in particular the IMNC); (4) Fragile-to-Fragile peer-learning through workshop and study tour with g7+ countries in Sierra Leone. Overall, the project contributes to the national vision and the different Local Plans (PDP) by opening up the analytical perspective and providing the relevant tools. All of this helps to make the exercise of strategic development planning stronger and effective.

The main achievements are summarised in the following table by project output.

Project expected output	Planned activities	Achievements
<p>Output 1.1 Awareness of the New Deal and its priorities, processes and coordination is raised at central and provincial levels (central government and 7 target provinces-Tanganyika province as a pilot province and the other six provinces-Kasai-Central, Maniema, Nord-Kivu, Sud-Kivu and Equateur, Sub-Ubangi)</p>	<p>The IEC (Information Education and Communication) materials on the New Deal are translated in four national languages for awareness raising at central and provincial levels (7 target provinces)</p>	<ul style="list-style-type: none"> • The procurement process to recruit a consultant in charge of development and translate IEC tools into four national languages is on going. • 2410 persons from ministries at central and provincial level, civil society platform and academia were sensitised on New Deal approach and its priorities.
<p>Output 1.2 The PSGs are integrated in the provincial strategic development plans (abovementioned 7 target provinces).</p>	<p>Action plan for integration of the PSGs at provincial levels is elaborated in partnership with the central Ministry of Planning.</p>	<p>The UNDP has supported the development of PDP and PAP for Tanganyika province (it is one of the provinces of the project intervention area). Regarding 4 others (Nord and Sud Kivu, Maniema and Kasai central) the PDP development exercise is still on going.</p> <p>As the the methodological notes shows how national priorities will be taken into account have been</p>

		validated by stakeholders, the step dealing with development of an action plan to integrate PSGs into PDP is not still relevant.
	The PSGs are integrated into the Provincial Strategic Development Plans which is validated by the provincial assemblies of target provinces	<ul style="list-style-type: none"> • The Tanganyika PDP considered the tree first PSGs (politic legitimate, security and justice) in axis 1 of the PDP, PSG 4 was considered in axis 2 and 3, while PSG 5 have been integrated at axis 4 of the PDP. • Regarding the four provinces for which the PDP are under formulation, they will integrate the PSGs because the development processes will follow the same methodologies as Tanganyika. <p>As the planed budget for PDP, under the project "plannification du development" of the UNDP will not be suffisicent to cover all the seven provinces, only five provinces (execpt Sud Ubangui and Equateur) will be covered this year.</p>
Output 2.1 Fragility assessment is updated and disseminated at the central and provincial levels and Platform of CSOs	Data collection on the PSGs from the fields at central and provincial levels is conducted to update and analyse the fragility matrices.	<ul style="list-style-type: none"> • Data were collected in 18 provinces among the 26 provices constituted the country. • The data collection phase was preceeded by a training on fragility assesement methodology in Kinshasa.
	Workshop for validation of the updated fragility assessment with the Ministry of Planning and Platform of CSOs	<ul style="list-style-type: none"> • Two national consultants were recruited to consolidate data collected and production the fragility assesement report. The final report is expected to be validated during the first half of decembrer 2018.
Output 2.2 A web-based Portal for monitoring of the result of the fragility	A web-based portal is established to monitor the updated result of fragility assessment.	<ul style="list-style-type: none"> • The process of recruiting a consultant to set up both systems on going.

<p>assessment with harmonised indicators and Aid Information Management System(AIMS), which are a basis for monitoring system, are established to support aid coordination of the government</p>	<p>Aid Information Management System(AIMS) is established for aid coordination and monitoring of the prioritisation of the PSGs</p>	<p>Note that the first recruitment phase was unsuccessful at the contract negotiation stage. As, there was only one candidate, the process will be restarted</p>
<p>Output 3.1 The public service in the Ministries of Planning and Culture and Arts is strengthened to accelerate the New Deal implementation.</p>	<p>Capacity-building is conducted based the needs of the target ministries, Platform of CSOs and academia involved in the New Deal process.</p>	<p>The capacity building workshops on the New Deal process, its links with the SDGs and PNSD and its added value in the context of fragility was carried out for 610 people including 411 civil servants from the various ministries involved in the New Deal implementation, 196 from civil society and 3 from academia. Note that only 17% of the participants were women.</p>
<p>Output 3.2 The public service in the Ministries of Planning and Culture and Arts is strengthened to accelerate the New Deal implementation</p>	<p>The national retirement programme is revitalised with support of the eligible retirees for retirement benefits (one-off payment) in the Ministry of Culture and Arts as a first step for the HR reform and capacity building for effective New Deal implementation.</p>	<ul style="list-style-type: none"> • Recruitment of a consultant to support the retirement process; • Establishment of a consensual roadmap for retirement; • A provisional list of 32 eligible for retirement from the IMNC produced • A workshop held to inform all the stakeholders for the Ministry of culture and arts about the retirement process in the IMNC; • The transition team (retirees and YPs) set up; • Note that the payment of retirement benefits and the ceremony are scheduled for December 2018;
	<p>Technical assistance and coaching on Human resources Reform in the Public Service are provided for efficient and effective retirement and rejuvenation process in the Ministries</p>	<ul style="list-style-type: none"> • A list of 50 young professionals has been identified at ENA (of which 13 are women); • A letter from the MCA was sent to its counterpart in the Ministry of Civil Service

	of Planning and the Ministry of Culture and Arts	<p>requesting to hire 50 young professionals who had completed their training at ENA;</p> <ul style="list-style-type: none"> • The contract to supply 50 desktop computers for new young professionals was awarded; • It should be noted that young professionals are expected to take office from late November 2018
The 'National Road Map for implementation of the Busan Partnership and the New Deal in DRC' is updated, as a basis of compact readiness, with lessons learnt from other g7+ countries through Fragile-to-Fragile cooperation	Fragile-to-Fragile peer-learning will be supported through workshops or forums organized with g7+ countries with a focus on Compact readiness and participations in international meetings/dialogues of the g7+	<ul style="list-style-type: none"> • A delegation of 15 persons, from New Deal-related ministries, civil society and academia visited Freetown in Sierra Leone for fragile-to-fragile peer learning workshop and study tour. This opportunity allowed to meet 10 other fragile countries and exchanged experience on the quality of fragility assessment and Compact(or Mutual Accountability Framework)
	Lessons and good practices with a focus on Compact readiness learnt from target g7+ countries through Fragile-to-Fragile cooperation are used to update into the 'National Roadmap for implementation of the Busan Partnership and the New Deal in DRC'	<ul style="list-style-type: none"> • As results, from the mission undertaken in Sierra Leone, a mission report containing lessons learnt and recommendations that focus on the quality improvement of fragility assessment and compact readiness was produced and signed by the Ministry of Planning (DCRE). • Among defined next steps it is planned to update the roadmap for the implementation of New Deal which integrates the lessons learnt and recommendations from the mission in Sierra Leone.

3. PROJECT OVERVIEW

3.1 Operational Overview (implementation structure)



A Steering Committee (Project Board) composed of UNDP, KOICA, the Ministry of Planning, the Ministry of Culture and Arts and Platform of CSOs will provide overall strategic guidance. Day-to-Day project coordination will be assured by an international project manager (FTA P3) supported by a national expert (SC10), an international UNV (M&E officer), an administrative and financial assistant(SC6) and a driver(SC2). The project management team will be based in Kinshasa. This team will be supported at CO level by the programme analyst under the overall supervision of Team Leader Inclusive Growth and Sustainable Development. UPAQ, the Quality Assurance Unit of UNDP, will provide support to the project in terms of quality assurance and compliance with rules and procedures to ensure a high level of performance.

3.2 Logical Framework of the Project

★: for KPI (Key Performance Indicator), which shall be measured at the completion of the project by means of proving project achievement representatively.

Project Name	Strengthening Governance and the Capacities of Public Servants to Accelerate New Deal implementation in DRC
Goal	Reach a readiness of Compact (FOCUS) to advance the New Deal implementation for exits from fragility in DRC
Objectives	Strengthen Governance and National Capacities

Project Outcome 1	Indicator 1	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activities	
“One Vision and One Plan” (FOCUS) is disseminated for transition out of fragility at central and provincial level	★Number of provinces that integrated the PSGs in the provincial strategic development plans	0	3	7	UNDP (project report)	UNDP, MoP, Provincial governments	Yearly		
Output 1.1	Indicator 1.1.1	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 1.1.1	Responsible Party
Awareness of the New Deal and its priorities, processes and coordination is raised at central and provincial levels (central government and 7 target provinces-Tanganyika province as a pilot province and the other six provinces-Kasai-Central, Maniema, Nord-Kivu, Sud-Kivu and Equateur, Sub-Ubangi)	Number of <i>Cultural strategy of Peace</i> elaborated and elaborated	0	0	1	UNDP (project report)	UNDP, Ministry of Culture and Arts(MoCA)	Yearly	Support for elaboration of a <i>Cultural Strategy of Peace</i> for awareness on the New Deal specially for peacebuilding in partnership with the Ministry of Culture and Arts	Ministry of Culture and Arts MoP(DEME)
	Indicator 1.1.2	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 1.1.2	Responsible Party
	Number of IEC materials translated	0	0	10	UNDP (project report)	UNDP, MoP	Yearly	The IEC (Information Education and Communication) materials on the New Deal are translated in four national languages for awareness raising at central and provincial levels (7 target provinces)	Ministry of Planning / DCRE and OCDD MoCA
	Indicator 1.1.3	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 1.1.3	Responsible Party
	★ Number of people sensitized in the <i>Cultural Strategy of Peace</i> for awareness on the New Deal	0	630	5500	UNDP (project report), monitoring visit	UNDP	Yearly	The <i>Cultural Strategy of Peace</i> for awareness on the New Deal is disseminated and implemented	Ministry of Culture and Arts, Ministry of Planning / DCRE, OCDD, DEME
Output 1.2	Indicator 1.2.1	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 1.2.1	Responsible Party
The PSGs are integrated in the provincial strategic development plans (abovementioned 7 target provinces).	Number of provincial action plans established for integration of the PSGs in the provincial strategic development plans	0	0	7	UNDP (project report), monitoring visit	UNDP, MoP, Provincial governments	Yearly	Action plan for integration of the PSGs at provincial levels is elaborated in partnership with the central Ministry of Planning	Ministry of Planning / DCRE and DEME, DPR Target provincial governments
	Indicator 1.2.2	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 1.2.2	Responsible Party
	★Number of provinces that integrated the PSGs in the provincial strategic development plans	0	3	7	UNDP (project report), monitoring visit	UNDP, MoP, Provincial governments	Yearly	The PSGs are integrated into the Provincial Strategic Development Plans which is validated by the provincial assemblies of target provinces	Ministry of Planning / DCRE and DEME, DPR Target provincial governments

Project Outcome 2	Indicator 2	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activities	
Effective Monitoring System is established for "Use of PSGs to monitor" (FOCUS)	★Existence of Effective Monitoring System of "Use of PSGs to monitor" (FOCUS)	0	0	1	UNDP (project report), monitoring	UNDP, Ministry of Planning (MoP)	Yearly		
Output 2.1	Indicator 2.1.1	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 2.1.1	Responsible Party
Fragility assessment is updated and disseminated at the central and provincial levels and Platform of CSOs	Number of data collection operations conducted to update and analyse the fragility matrices	0	1	1	UNDP (project report)	UNDP, MoP	Yearly	Data collection on the PSGs from the fields at central and provincial levels is conducted to update and analyse the fragility matrices	Ministry of Planning / DCRE, OCDD, DEME, DCS
	Indicator 2.1.2	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 2.1.2	Responsible Party
	★Number of fragility assessments conducted and validated	0	0	1	UNDP (project report)	UNDP, MoP	Yearly	Workshop for validation of the updated fragility assessment with the Ministry of Planning and Platform of CSOs	Ministry of Planning / DCRE, OCDD, DEME, DCS
	Indicator 2.1.3	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 2.1.3	Responsible Party
	★Number of provinces conducted dissemination of the result of fragility assessment	0	0	7	UNDP (project report)	UNDP, MoP	Yearly	The result of the updated fragility assessment is disseminated at central and provincial levels	Ministry of Planning / DCRE, OCDD, DEME, DCS
Output 2.2	Indicator 2.2.1	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 2.2.1	Responsible Party
A web-based Portal for monitoring of the result of the fragility assessment with harmonised indicators and Aid Information Management System(AIMS), which are a basis for monitoring system, are established to support aid coordination of the government	★Number of web-based portal system for monitoring of the result of the fragility assessment established	0	0	1	UNDP (project report)	UNDP, MoP	Yearly	A web-based portal is established to monitor the updated result of fragility assessment	Ministry of Planning / DCRE and OCDD, PGAI
	Indicator 2.2.2	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 2.2.2	Responsible Party
	Number of Aid Information Management System (AIMS) established	0	0	1	UNDP (project report)	UNDP, MoP	Yearly	Aid Information Management System(AIMS) is established for aid coordination and monitoring of the prioritisation of the PSGs	Ministry of Planning / DCRE and OCDD, PGAI

Project Outcome 3	Indicator 3	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activities	
Capacities of the government, CSOs and academia are strengthened to accelerate the New Deal implementation	★Number of public servants acquiring qualifications as agents of change for transition out of fragility through the New Deal	0	0	150	UNDP monitoring	UNDP, MoP	Yearly		
	★Number of people from CSOs and academia acquiring qualifications as agents of change for transition out of fragility through the New Deal	0	0	50	UNDP monitoring	UNDP, MoP	Yearly		
Output 3.1	Indicator 3.1.1	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 3.1.1	Responsible Party
The key 7 ministries directly related to the PSGs and New Deal implementation, Platform of CSOs	★Number of ministries, CSOs Platform, academia acquiring qualifications in using the PSGs and	0	0	9	UNDP (project report)	UNDP, MoP	Yearly	Capacity needs for the target ministries, Platform of CSOs and academia involved in the New Deal process	Ministry of Planning / DCR, OCDD, DEME

involved in the New Deal process and academia are reinforced to use the PSGs and fragility analysis in their strategic plans (Planning, Culture and Arts, Interior, Foreign affair, Development Cooperation, Finance, Budget)	fragility analysis in their strategic plans								are assessed to elaborate a detailed plan for capacity-building	
	Existence of action plan for capacity building elaborated	0	0	1	UNDP (project report)	UNDP, MoP	Yearly			
	Indicator 3.1.2	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 3.1.2	Responsible Party	
(Indicator 3.1.1 will be used for this activity)	-	-	-	-	-	-	-	Capacity-building is conducted based the needs of the target ministries, Platform of CSOs and academia involved in the New Deal process	Ministry of Planning / DCRE and OCDD	
Output 3.2	Indicator 3.2.1	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 3.2.1	Responsible Party	
The public service in the Ministries of Planning and Culture and Arts is strengthened to accelerate the New Deal implementation	★Percentage of Public servants eligible for retirement in the targeted ministries (IMNC) receiving their retirement benefits/packages	0	100	30	UNDP (project report)	UNDP, Ministry of Public Service(Mo PS), MoCA	Yearly	The national retirement programme is revitalised with support of the eligible retirees for retirement benefits (one-off payment) in the Ministry of Culture and Arts as a first step for the HR reform and capacity building for effective New Deal implementation	Ministry of Public Service, Ministry of Culture and Arts, World Bank	
	Indicator 3.2.2	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 3.2.2	Responsible Party	
	★Number of Young professionals employed in the public administration after completing their training program to rejuvenate the targeted ministries (...Of which at least 25% are women (%))	0	50	50	UNDP (project report)	UNDP, MoPS, MoP, MoCA,	Yearly	Technical consulting and coaching on HR Reform in the Public Service are provided for efficient and effective retirement and rejuvenation process in the Ministries of Planning and the Ministry of Culture and Arts	Ministry of Public Service, Ministry of Culture and Arts, Ministry of Planning World Bank	
Number of YPs participated in Coaching programme	0	14	25	UNDP (project report)	UNDP, MoPS, MoP, MoCA, WB	Yearly				
		0	50	50	UNDP (project report)	UNDP, MoPS, MoP, MoCA	Yearly			
Output 3.3	Indicator 3.3.1	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 3.3.1	Responsible Party	
The 'National Road Map for implementation of the Busan Partnership and the New Deal in DRC' is updated, as a basis of compact readiness, with lessons learnt from other g7+ countries through Fragile-to-Fragile cooperation	Number of people from DRC participated in the missions of Fragile-to-Fragile peer learning workshops or forums	0	16 (15 participated in f2f, 1 in g7+ technical meeting)	20	UNDP (project report)	UNDP, MoP	Yearly	Fragile-to-Fragile peer-learning will be supported through workshops or forums organised with g7+ countries with a focus on Compact readiness and participations in international meetings/dialogues of the g7+	Ministry of Planning / DCRE, OCDD, DEME	
	Indicator 3.3.2	Baseline	Progress 2018	Target	Means of Verification	Source of data	Frequency of data collection	Activity 3.3.2	Responsible Party	
	★Existence of matrix on lessons and good practices learnt from Fragile-to-Fragile peer learning mechanism integrated into the National Roadmap for implementation of the Busan Partnership and the New Deal in DRC	0	0.5 (mission report elaborated on lessons and good practicess)	1	UNDP (project report)	UNDP, MoP	Yearly	Lessons and good practices with a focus on Compact readiness learnt from target g7+ countries through Fragile-to-Fragile cooperation are used to update into the 'National Roadmap for implementation of the Busan Partnership and the New Deal in DRC'	Ministry of Planning / OCDD, DCRE, DEME	

4. PERFORMANCE REVIEW

4.1 Monitoring and Evaluation Activities

The project Monitoring and Evaluation is done in a participatory manner with e-Platform called "ATLAS" of UNDP for financial and budgetary indicators monitoring. The main monitoring and evaluation activities consist of.

- Collect and analyze data on project results;
- Monitor the implementation of activities from the project's annual work plan;
- Develop disbursement plans;
- Produce progress reports and budget execution rate in accordance with the funding agreement;
- Organise the meetings of the national steering committee and follow up on the recommendations resulting from these meetings;

The global project monitoring and evaluation (result framework, financial delivery etc) is ensured through technical monitoring missions and steering committee meetings by the project stakeholders. All monitoring and evaluation activities are carried out in accordance with the UPAQ, which is responsible for quality assurance of all programmes implemented in the country office.

4.2 Activities undertaken, and Results achieved

Planned activities	Results achieved
<p>Activity 1.1.2 Recruit a national consultant to develop and translate IEC (Information, education and communication) tools related to new deal into four national languages.</p>	<ul style="list-style-type: none"> • TORs developed ; • The notice was advertised and evaluation on going
<p>Activity 2.2.1(a) Data collection on the PSGs from the fields at central and provincial levels is conducted to update and analyse the fragility matrix</p>	<ul style="list-style-type: none"> • Data were collected in 18 provinces among the total 26 of provinces; • 59 data enumerators were trained on fragility assessment methodology; • The report back workshop was carried out at the end of data collection phase; • Fragility spectrum are being developed for 18 provinces; • During data collection, 640 participants were sensitised on the New Deal and its principles;
<p>Activity 2.2.1(b) Recruitment of two national consultants to produce the fragility assessment consolidated report</p>	<ul style="list-style-type: none"> • Procurement process finalised and contracts were awarded; • The methodological note was produced and validated by the project team; • The draft provincial analysis report produced;

	<p>Note that the final report is expected to be available by the end of November 2018 after a technical validation workshop.</p>
<p>Activity 3.2.1 The national retirement programme is revitalised with support of the eligible retirees for retirement benefits (one-off payment) in the Ministry of Culture and Arts as a first step for the Human Resources reform and capacity building for effective New Deal implementation.</p>	<ul style="list-style-type: none"> • A consultant to support retirement processus recruited ; • A consensual roadmap for retirement is available; • The biometrical census of the eligible for retirement carried out; • A workshop to inform all the stakeholders in retirement processsus conducted; • Setting up the change team in the ministry of culture and arts. <p>Note that the payment of retirement benefits is scheduled for late November 2018</p>
<p>Activity 3.2.2 Technical consulting and coaching on Human Ressource Reform in the Public Service are provided for efficient and effective retirement and rejuvenation process in the Ministry of Planning and the Ministry of Culture and Arts.</p>	<ul style="list-style-type: none"> • 50 young professionnels were identified at ENA (National Administration School), of whom 13 are female(26%); • The Minister of Culture and Arts sent a request to the counterpart in the Ministry of Civil Service to hire 50 young professionals who had completed their training at ENA; • The contract to supply 50 desktop computers for new young professionals was awarded; <p>It should be noted that young professionals are expected to take office from late November 2018</p>
<p>Activity 3.3.1 Fragile-to-Fragile peer-learning will be supported through workshops or forums organised with g7+ countries with a focus on Compact readiness and participations in international meetings/dialogues of the g7+</p>	<ul style="list-style-type: none"> • A delegation of 15 persons from ministries involved in the New Deal implementation, Civil society and academia visited Freetown in Sierra Leone for fragile-to-fragile peer-learning and exchange of expereince; • A workshop on quality fragility assessment and mutual accountability frameworks(or Compact) was held with 10 g7+ peer countries in collaboration with the Ministry of Planning of Sierra Leone and the SDG implementation facility in Fragile and Conflict-Affect Seetings of UNDP New York; • A mission report containing lessons learned and recommendations produced(See Annex 3); • A report back meeting was organised with the Head of Cabinet of the Minister of Planning.

4.3 Achievement(s) in Cross-Cutting Issues

Regarding gender issue, the project encourages efforts to prioritize gender-balanced delegations in the activities carried out. During the period covered by this report, all the activities carried out considered the participation of women and men. For joint activities with stakeholders, project coordination has encouraged participants to focus on women's participation. The following table shows the degree of gender mainstreaming in the implementation of project activities

Table1

Activity	Number of participants	% de female
<i>Project team</i>	5	40%
Fragility assessment data collection team.	54	26%
Participation in fragile-to-fragile peer learning workshop and study tour in Sierra Leone	17	29%
Participants in data collection workshops organized at provincial level during the fragility assessment.	580	17%

Concerning ICT, the project is in the process of setting up a computerized system for PSGs monitoring and development aid management. The results from this project will allow to have an online Platt form where all information on the New Deal will be made available. An application for development aid monitoring will be developed and will allow the to collect, analyse and disseminate, disaggregated data by PSGs.

4.4 Communication and Partnership with KOICA

UNDP DRC, the project implementing agency, communicates regularly with KOICA as part of the project partnership. The various communications are made through the following events:

- Semi-annual and annual reports shared with KOICA;
- The participation by KOICA in the project steering committee meetings;
- The inclusion of KOICA logos in activities carried out as part of the project implementation;
- Invitation of KOICA to various project activities;

As part of the strengthening of partnership and communication, an exchange visit between the UNDP senior management and KOICA managers at the Seoul Headquarters is planned once a year. For this fiscal year, the first workshop is scheduled in November 2018.

4.5 Challenges and Lessons Learned

In terms of challenges, there are the issue of strategic planning in a context of fragility and urgency with its focus on the short term(2 years of project implementation), how to reach other provinces targeted for PDPs (especially in

Equateur without the presence of UNDP field office, but also partners);

During the reporting period, the project experienced some constraints and solutions were considered to avoid these constraints do not negatively impact on activities continuation and results achievement. The table below shows the main constraints encountered and the solutions taken.

Constraints	Solutions envisaged by the office
Late start of project staff recruitment (June 2018 instead of November 2017)	prioritisation of the activities to accelerate the project implementation
	Development of a clear, realistic and detailed disbursement plan
	Elaboration of ToRs for of various recrutements in advance.

Regarding the lessons learnt, the fragile-to-fragile peer learning workshop and study tour contributed to sensibilisation of key actors(Director of Study and Planning of key Ministries) on what Compact or Mutual Accountability Framework means, how those can help implementing the national plans such as PNSD and PDPs, in which steps it can realised. (See the Annex 3. Report of f2f mission elaborated by Ministry of Planning / 15 participants)

5. FINANCIAL EXPENDITURE

5.1 Provisional Financial Expenditure per Activity

N°	Activities	Expenditure 2018
1	Activity 1.1.1: Support for elaboration of a Cultural <i>Strategy of Peace</i> for awareness on the New Deal specially for peacebuilding in partnership with the Ministry of Culture and Arts	0
2	Activity 1.1.2: The IEC (Information Education and Communication) materials on the New Deal are translated in four national languages for awareness raising at central and provincial levels	287
3	Activity 1.1.3: The Cultural <i>Strategy of Peace</i> for awareness on the New Deal is disseminated and implemented.	0
4	Activity 1.2.1: Action plan for integration of the PSGs at provincial levels is elaborated in partnership with the central Ministry of Planning	0
5	Activity 1.2.2: The PSGs are integrated into the Provincial Strategic Development Plans which is validated by the provincial assemblies of target provinces	4 352
6	Activity 2.1.1: Data collection on the PSGs from the fields at central and provincial levels is conducted to update and analyse the fragility matrices	236 246
7	Activity 2.1.2: Workshop for validation of the updated fragility assessment with the Ministry of Planning and Platform of CSOs	0
8	Activity 2.1.3: The result of the updated fragility assessment is disseminated at central and provincial levels	0

9	Activity 2.2.1: A web-based portal is established to monitor the updated result of fragility assessment.	0
10	Activity 2.2.2: Aid Information Management Systems(AIMS) is established for aid coordination and monitoring of the prioritisation of the PSGs.	0
11	Activity 3.1.1: Capacity needs for the target ministries, Platform of CSOs and academia involved in the New Deal process are assessed to elaborate a detailed plan for capacity-building.	0
12	Activity 3.1.2: Capacity-building is conducted based the needs of the target ministries, Platform of CSOs and academia involved in the New Deal process.	0
13	Activity 3.2.1: The national retirement programme is revitalised with support of the eligible retirees for retirement benefits (one-off payment) in the Ministry of Culture and Arts as a first step for the HR reform and capacity building for effective New Deal implementation	239 606
14	Activity 3.2.2: Technical consulting and coaching on HR Reform in the Public Service are provided for efficient and effective retirement and rejuvenation process in the Ministries of Planning and the Ministry of Culture and Arts	119 997
15	Activity 3.3.1: Fragile-to-Fragile peer-learning will be supported through workshops or forums organised with g7+ countries with a focus on Compact readiness and participations in international meetings/dialogues of the g7+	66 441
16	Activity 3.3.2: Lessons and good practices with a focus on Compact readiness learnt from target g7+ countries through Fragile-to-Fragile cooperation are used to update into the 'National Roadmap for implementation of the Busan Partnership and the New Deal in DRC'	0
17	Coordination, Communication et M&E	323993
	Total	990 922

***Total budget 2018: US\$ 1,070,000 = 1m KOICA+70,000 UNDP**

6. ANNUAL WORK PLAN FOR 2018

6.1 Original Work Plan, Time Table and Budget Allocation of the whole Project

EXPECTED OUTPUTS indicators, Baseline, annual targets)	KEY PLANNED ACTIVITIES <i>Activities lists including M & E, Communication etc...</i>	Timetable				Technical ministries and Beneficiaries	Implementing partners	Planned Budget			
		Q1	Q2	Q3	Q4			Description Budget	Funding sources		Total
									KOICA	UNDP	
Outcome 1: "One Vision and One Plan" (FOCUS) is disseminated for transition out of fragility at central and provincial level											
Output 1.1: Awareness of the New Deal and its priorities, processes and coordination is raised at central and provincial level (central government and 7 target provinces-Tanganyika province as a pilot province and the other six provinces-Kasai-Central, Maniema, Nord-Kivu, Sud-Kivu and Equateur, Sub-Ubangi) Baseline / Target: 1.1.1 : 0 / 1 1.1.2 : 0 / 10 1.1.3 : 0 / 5500 Indicators: 1.1.1 Number of Cultural strategy of Peace elaborated 1.1.2 Number of IEC materials translated 1.1.3 Number of people sensitized in the Cultural Strategy of Peace for awareness on the New deal	Activity 1.1.1 Support for elaboration of a Cultural Strategy of Peace for awareness on the New Deal especially for peacebuilding in partnership with the Ministry of Culture and Arts.	x	x	x		Governments CSOs Academia	Ministry of Culture and Arts (MoCA) Ministry of Planning (MoP)	Workshops Focus groups, National & international expertise	19 400	5 000	24 400
	Activity 1.1.2 The IEC (Information Education and Communication) materials on the New Deal are translated in four national languages.	x	x	x	x	Governments CSOs, Academia, provinces	MoCA	Nationals translators Printings National & international expertise	8 200	2 500	10 700
	Activity 1.1.3 The Cultural Strategy of Peace for awareness on the New Deal is disseminated and implemented			x	x	Governments CSOs, Academia, provinces	MoCA MoP	workshop Web Master Web hosting Internet National & international expertise	17 000	5 000	22 000
	Sub-total Output 1.1								44 600	12 500	57 100
Output 1.2: The PSGs are integrated in the provincial strategic development plans (above mentioned 7 target provinces). Baselines / Target:	1.2.1 Action plan for integration of the PSGs at provincial levels is elaborated in partnership with the central Ministry of PI		x	x		Provinces especially provincial ministries charge planning	MoP	Workshop Office supplies National/international Expertise	19 500	2 500	22 000

1.2.1: 0 / 7 1.2.2: 0 / 7	anning									
Indicators: 1.2.1: Number of provincial action plans established for integration of the PSGs in the provincial strategic development plans 1.2.2: Number of provinces that integrated the PSGs in the provincial strategic development plans	1.2.1 Action plan for integration of the PSGs at provincial levels is elaborated in partnership with the central Ministry of Planning		x	x	Provinces especially provincial ministries charge planning	MoP	Workshop Office supplies National/international Expertise	21 700	5 000	26 700
Sous-total Ouput 1.2								41 200	7 500	48 700
TOTAL OUTCOME I								85 800	20000	105 800
Outcome 2 : Effective Monitoring system is established for "Use of PSGs to monitor" (FOCUS)										
Output 2.1: Fragility assessment is updated and disseminated at the central and provincial levels and Platform of CSOs. Baselines / Target: 2.1.1: 0 / 1 2.1.2: 0 / 1 2.1.3: 0 / 7	2.1.1 Data collection on the PSGs from the fields at central and provincial levels is conducted to update and analyse the fragility matrices		x	x	Governments at central and provincial level, CSOs, academia, development partners	MoP	Consultants Travel, DSA National/international Expertise	43 900	7 500	51 400
Indicators : 2.1.1 : Number of data collection operations conducted to update and analyse the fragility matrices 2.1.2: Number of fragility assessments conducted and validated 2.1.3: Number of provinces conducted dissemination of the result of fragility assessment	2.1.2 Workshop for validation of the updated fragility assessment with the Ministry of Planning and Platform of CSOs				Governments at central and provincial level, CSOs, academia, development partners	MoP	Consultants Travel, DSA National/international Expertise	-	-	-
	2.1.2 Workshop for validation of the updated fragility assessment with the Ministry of Planning and Platform of CSOs				Governments at central and provincial level, CSOs, academia, development partners	MoP	Consultants Travel, DSA National/international Expertise	-	-	-
Sous-total ouput 2.1								43 900	7 500	51 400
Output 2.2: A web-based Portal for monitoring of the result of the fragility assessment with harmonised indicators and Aid Information Management System(AIMS), which are a basis for monitoring system, are established to support aid coordination of the government Baselines / targets: 2.1.1 : 0 / 1	Activity 2.2.1 A web-based portal is established to monitor the updated result of fragility assessment		x		Governments at central and provincial level, CSOs, academia, development partners	MoP	Web master, Web hosting, Internet, Expertise Nationale/internationale	39 100	5 000	44 100
	Activity 2.2.2 Aid Information Management		x		Governments at central and provincial level, CSOs, academia, development partners	MoP	Expertise nationale et internationale, Web	17 000	5 000	22 000

2.1.2 : 0 / 1	ent Systems(AIMS) is established for aid c					ovincial level, C		Master, Web hosting, Internet			
Indicators: 2.1.1: Number of web-based portal system for m onitoring of the result of the fragility assessment established 2.1.2: Number of Aid Information Management System (AIMS) established											
sub-total output 2.2									56 100	10000	66 100
TOTAL OUTCOME II									100000	17500	117 500
Outcome 3 : Capacities of the government, CSOs and academia are strengthened to accelerate the New Deal implementation											
Output 3.1 : The key 7 ministries directly rel ated to the PSGs and New Deal implementation , Platform of CSOs involved in the New Deal pr ocess and academia are reinforced to use the P SGs and fragility analysis in their strategic pla ns (Planning, Culture and Arts, Interior, Foreign affair, Development Cooperation, Finance, Budg et).	Activity 3.1.1 Capacity needs for the target m inistries, Platform of CSOs and academia inv olved in the New Deal process are assessed to elaborate a detailed pl an for capacity-building.			x		7 ministries, Platform of CS and academia	MoP	Workshop Office supplies National/international Expertise	19 400	5 000	24 400
Baselines / Target : 3.1.1 (a) : 0 / 9 3.1.1 (b) : 0 / 1 3.1.2 : 0 / 9											
Indicators : 3.1.1(a) : Number of ministries, CSOs Platform , academia acquiring qualifications in using the PSGs and fragility analysis in their strategic pla ns 3.1.1(b): Existence of action plan for capacity building elaborated 3.1.2 : Indicator 3.1.1 will be used for this activity	Activity 3.1.1 Capacity needs for the target m inistries, Platform of CSOs and academia inv olved in the New Deal process are assessed to elaborate a detailed pl an for capacity-building.				x	7 ministries, Platform of CS and academia	MoP	Workshop Office supplies National/international Expertise	12 200	2 500	14 700
Sub-total Output 3.1									31 600	7 500	39 100
Output 3.2: The public service in the Ministries of Planning and Culture and Arts is strengthened to accelerate the New Deal implementation	Activity 3.2.1 The national retirement programme is revitalised with support of the eligible retirees for retirement benefits (one- off payment) in the Ministry of Culture and Arts as a first step for the	x	x	x		MoCA	MoCA MoPS WB	<i>Retirement payment Administration cost (b iometric verification o f the list etc.) Training for retirees</i>	300 000	-	300 000
Baselines / Targets : 3.2.1 : 0 / 30 3.2.2 (a) : 0 / 50 3.2.2 (b) : 0 / 25											

<p>3.2.2 (c) : 0 / 50</p> <p>Indicateurs :</p> <p>3.2.1 : Pourcentage des fonctionnaires ayant le droit de prendre leur retraite dans les ministères cibles percevant leurs pensions</p> <p>3.2.2 (a) : Nombre de jeunes professionnels employés dans l'administration publique après avoir achevé leur programme de formation pour revitaliser les ministères cibles</p> <p>3.2.2 (b) : ... au moins 25% sont des femmes (%)</p> <p>3.2.2 (c) : Nombre de JP participant au programme d'encadrement.</p>	<p>HR reform and capacity building for effective New Deal implementation.</p>										
	<p>Activity 3.2.2 Technical consulting and coaching on HR Reform in the Public Service are provided for efficient and effective retirement and rejuvenation process in the Ministries of Planning and the Ministry of Culture and Arts</p>			x	MoCA MP	BM	Coaching and training for YPs Recruitment of YPs Administration cost	20 000		-	20 000
	<p>Sub-total Ouput 3.2</p>								320 000	-	320 000
<p>Output 3.3 : The National Road Map for implementation of the Busan Partnership and the New Deal in DRC' is updated, as a basis of compact readiness, with lessons learnt from other g7+ countries through Fragile-to-Fragile cooperation</p> <p>Baselines / Target :</p> <p>3.3.1 : 0 / 20</p> <p>3.3.2 : 0 / 1</p> <p>Indicators:</p> <p>3.3.1: Number of people from DRC participated in the missions of Fragile-to-Fragile peer learning workshops or forums</p> <p>3.3.2 : Existence of matrix on lessons and good practices learnt from Fragile-to-Fragile peer learning mechanism integrated into the National Roadmap for implementation of the Busan Partnership and the New Deal in DRC</p>	<p>Activity 3.3.1 Fragile-to-Fragile peer-learning will be supported through workshops or forums organised with g7+ countries with a focus on Compact readiness and participations in International meetings/dialogues of the g7+</p>	x		x		MoP	MoP New Deal implementation facility (UNDP HQ)	Travel, DSA National/international Expertise	25 000	5 000	30 000
	<p>Activity 3.3.2: Lessons and good practices with a focus on Compact readiness learnt from target g7+ countries through Fragile-to-Fragile cooperation are used to update into the 'National Roadmap for implementation of the Busan Partnership and the New Deal in DRC'</p>					MoP	MoP, New Deal implementation facility (UNDP HQ)	Workshop National/international Expertise			

	<i>Sub-total Output 3.3</i>	25 000	5 000	30 000
TOTAL OUTCOME III		376 600	12 500	389 100
Sub-total Activities		562 400	50 000	612 400
Operational cost (Project Coordination)	Human resources: Project manager (FTA P3),1 admin/finance (SC6)	254 202	50 000	304 202
	Common Services (Running cost of Kinshasa office)	40 000	-	40 000
	Equipment (Vehicle 1, maintenance, fuels office materials)	75 000	-	75 000
Coût opérationnel (Communication et S&E)	Communication and Visibility (including annual donor-consultation workshops)	10 000	-	10 000
	M&E joint field missions	5 000	-	5 000
	M&E officer (International UNV)	56 414	-	56 414
	External Evaluation	-	-	-
	Audit	-	-	-
operationnel Cost (miscellaneous)	miscellaneous	70	-	70
Sub-total operationnel cost		440 686	50 000	490 686
Total		1003 086	100 000	1 103 086
GMS (general management support)		80 247		80 247
GRAND TOTAL (KOICA + UNDP)				1 183 333

6.2 Annual Work, Time Table and Budget Allocation for Year N+1 (2019, draft)

EXPECTED OUTPUTS indicators, Baseline, annual targets)	KEY PLANNED ACTIVITIES Activities lists including M & E, Communication etc...	Timetable				Technical ministries and Beneficiaries	Implementing partners	Planned Budget				
		Q1	Q2	Q3	Q4			Description Budget	Funding sources		Total	
									KOICA	UNDP		
Outcome 1: "One Vision and One Plan" (FOCUS) is disseminated for transition out of fragility at central and provincial level												
Output 1.1: Awareness of the New Deal and its priorities, processes and coordination is raised at central and provincial level (central government and 7 target provinces-Tanganyika province as a pilot province and the other six provinces-Kasai-Central, Maniema, Nord-Kivu, Sud-Kivu and Equateur, Sub-Ubangi) Baseline / Progress 2018 / Target: 1.1.1 : 0 / 0 / 1 1.1.2 : 0 / 0 / 10 1.1.3 : 0 / 630 / 5500 Indicators: 1.1.1 Number of Cultural strategy of Peace elaborated 1.1.2 Number of IEC materials translated 1.1.3 Number of people sensitized in the Cultural Strategy of Peace for awareness on the New Deal	Activity 1.1.1 Support for elaboration of Cultural Strategy of Peace for awareness on the New Deal specially for peacebuilding in partnership with the Ministry of Culture and Arts.	x				Governments CSOs Academia	Ministry of Culture and Arts (MoCA) Ministry of Planning (MoP)	Workshops Focus groups, National & international expertise	20 000		-	20 000
	Activity 1.1.2 The IEC (Information Education and Communication) materials on the New Deal are translated in four national languages.	x				Governments CSOs, Academia, provinces	MoCA	Nationals translators National & international expertise	20 000		-	20 000
	Activity 1.1.3 The Cultural Strategy of Peace for awareness on the New Deal is disseminated and implemented		x	x		Governments CSOs, Academia, provinces	MoCA MoP	workshop Web Master Web hosting Internet National & international expertise	30 000		-	30 000
	Sub-total Output 1.1								70 000		-	70 000
Output 1.2: The PSGs are integrated in the provincial strategic development plans (above mentioned 7 target provinces). Baselines / Target: 1.2.1: 0 / 7 1.2.2: 0 / 7 (Tanganyika, Kasai-central, Sud-Kivu)	Activity 1.2.1 Action plan for integration of the PSGs at provincial level is elaborated in partnership with the central Ministry of Planning					Provinces especially provincial ministries charge planning	MoP	Workshop Office supplies National/international Expertise			-	-
	Activity 1.2.2: The PSGs are integrated into t	x	x	x		Provinces especially provincial	MoP	Workshop Office supplies National/internat	179 100	5 000		184 100

<p>Indicators: 1.2.1: Number of provincial action plans established for integration of the PSGs in the provincial strategic development plans 1.2.2: Number of provinces that integrated the PSGs in the provincial strategic development plans</p>	<p>the Provincial Strategic Development Plans which is validated by the provincial assemblies of target provinces</p>					<p>ministries charge planning</p>		<p>ional Expertise</p>			
Sous-total Ouput 1.2									179 100	5 000	184 100
TOTAL OUTCOME I									249 100	5 000	254 100
Outcome 2 : Effective Monitoring system is established for "Use of PSGs to monitor" (FOCUS)											
<p>Output 2.1: Fragility assessment is updated and disseminated at the central and provincial levels and Platform of CSOs. Baselines / Progress 2018 / Target: 2.1.1: 0 / 1 / 1 2.1.2: 0 / 0 / 1 2.1.3: 0 / 0 / 7 Indicators : 2.1.1 : Number of data collection operations conducted to update and analyse the fragility matrices 2.1.2: Number of fragility assessments conducted and validated 2.1.3: Number of provinces conducted dissemination of the result of fragility assessment</p>	<p>Activity 2.1.1 Data collection on the PSGs from the fields at central and provincial levels is conducted to update and analyse the fragility matrices</p>	x				<p>Governments at central and provincial level, CSOs, academia, development partners</p>	MoP	<p>Consultants Travel, DSA National/international Expertise</p>	10 000	-	10 000
	<p>Activity 2.1.2 Workshop for validation of the updated fragility assessment with the Ministry of Planning and Platform of CSOs</p>	x				<p>Governments at central and provincial level, CSOs, academia, development partners</p>	MoP	<p>Consultants Travel, DSA National/international Expertise</p>	19 500	2 500	22 000
	<p>Activity 2.1.3 Results of the updated fragility assessment is disseminated at central and provincial levels</p>	x				<p>Governments at central and provincial level, CSOs, academia, development partners</p>	MoP	<p>Consultants Travel, DSA National/international Expertise</p>	19 700	5 000	24 700
Sous-total ouput 2.1									49 200	7 500	56 700
<p>Output 2.2: A web-based Portal for monitoring of the result of the fragility assessment with harmonised indicators and Aid Information Management System(AIMS), which are a basis for monitoring system, are established to support aid coordination of the government Baselines / Progress 2018 / Target: 2.1.1 : 0 / 0 / 1 2.1.2 : 0 / 0 / 1 Indicators:</p>	<p>Activity 2.2.1 A web-based portal is established to monitor the updated result of fragility assessment</p>	x	x			<p>Governments at central and provincial level, CSOs, academia, development partners</p>	MoP	<p>Web master, Web hosting, Internet, Expertise Nationale/internationale</p>	24 700	10 000	34 700
	<p>Activity 2.2.2 Aid Information Management Systems(AIMS) is established for aid coordination and monitoring of th</p>	x	x			<p>Governments at central and provincial level, CSOs, academia, development pa</p>	MoP	<p>Expertise nationale et internationale, Web Master, Web hosting, Internet</p>	94 500	7 500	102 000

2.1.1: Number of web-based portal system for monitoring of the result of the fragility assessment established	e prioritisation of the PSGs				rtners					
2.1.2: Number of Aid Information Management System (AIMS) established	sub-total output 2.2							119 200	17 500	136 700
TOTAL OUTCOME II							168 400	25 000	193 400	
Outcome 3 : Capacities of the government, CSOs and academia are strengthened to accelerate the New Deal implementation										
Output 3.1 : The key 7 ministries directly related to the PSGs and New Deal implementation , Platform of CSOs involved in the New Deal process and academia are reinforced to use the PSGs and fragility analysis in their strategic plans (Planning, Culture and Arts, Interior, Foreign affair, Development Cooperation, Finance, Budget). Baselines / Progress 2018 / Target: 3.1.1 (a) : 0 / 0 / 9 3.1.1 (b) : 0 / 0 / 1 3.1.2 (a) : 0 / 0 / 9 3.1.2 (b) : 0 / 0 / 1 Indicators : 3.1.1(a) : Number of ministries, CSOs Platform , academia acquiring qualifications in using the PSGs and fragility analysis in their strategic plans 3.1.1(b): Existence of action plan for capacity building elaborated 3.1.2 : Indicator 3.1.1 will be used for this activity	Activity 3.1.1 Capacity needs for the target ministries, Platform of CSOs and academia involved in the New Deal process are assessed to elaborate a detailed plan for capacity-building.	x			7 ministries, Platform of CS and academia	MoP	Workshop Office supplies National/international Expertise	5 000	-	5 000
	Activity 3.1.2 Capacity -building is conducted based the needs of the target ministries, Platform of CSOs and academia involved in the New Deal process.	x	x		7 ministries, Platform of CS and academia	MoP	Workshop Office supplies National/international Expertise	17 200	2 500	19 700
	Sub-total Output 3.1							22 200	2 500	24 700
Output 3.2: The public service in the Ministries of Planning and Culture and Arts is strengthened to accelerate the New Deal implementation Baselines / Progress 2018 / Target: 3.2.1 : 0 / 100 / 30 3.2.2 (a) : 0 / 50 / 50 3.2.2 (b) : 0 / 14 / 25	Activity 3.2.1 The national retirement programme is revitalised with support of the eligible retirees for retirement benefits (one-off payment) in the Ministry of Culture and Arts as a first step for the				MoCA	MoCA MoPS WB	Retirement payment Administration cost (biometric verification of the list etc.) Training for retirees	-	-	-

<p>3.2.2 (c) : 0 / 50 / 50</p> <p>Indicateurs :</p> <p>3.2.1 : Pourcentage des fonctionnaires ayant le droit de prendre leur retraite dans les ministères cibles percevant leurs pensions</p> <p>3.2.2 (a) : Nombre de jeunes professionnels employés dans l'administration publique après avoir achevé leur programme de formation pour revitaliser les ministères cibles</p> <p>3.2.2 (b) : ... au moins 25% sont des femmes (%)</p> <p>3.2.2 (c) : Nombre de JP participant au programme d'encadrement.</p>	<p>HR reform and capacity building for effective New Deal implementation.</p>										
		x	x	x		MoCA MP	BM	Coaching and training for YPs Recruitment of YPs Administration cost	125 000	-	125 000
	Sub-total Ouput 3.2								125 000	-	125 000
<p>Output 3.3 : The National Road Map for implementation of the Busan Partnership and the New Deal in DRC' is updated, as a basis of compact readiness, with lessons learnt from other g7+ countries through Fragile-to-Fragile cooperation</p> <p>Baselines / Progress 2018 / Target:</p> <p>3.3.1 : 0 / 15 / 20</p> <p>3.3.2 : 0 / 1</p> <p>Indicators:</p> <p>3.3.1: Number of people from DRC participated in the missions of Fragile-to-Fragile peer learning workshops or forums</p> <p>3.3.2 : Existence of matrix on lessons and good practices learnt from Fragile-to-Fragile peer learning mechanism integrated into the National Roadmap for implementation of the Busan Partnership and the New Deal in DRC</p>	<p>Activity 3.3.1 Fragile-to-Fragile peer-learning will be supported through workshops or forums organised with g7+ countries with a focus on Compact readiness and participations in International meetings/dialogues of the g7+</p>	x		x		MoP	MoP New Deal implementation facility (UNDP HQ)	Travel, DSA National/international Expertise	21 430	12 500	33 930
	<p>Activity 3.3.2: Lessons and good practices with a focus on Compact readiness learnt from target g7+ countries through Fragile-to-Fragile cooperation are used to update into the 'National Roadmap for implementation of the Busan Partnership and the New Deal in DRC'</p>	x				MoP	MoP, New Deal implementation facility (UNDP HQ)	Workshop National/international Expertise	14 400	5 000	19 400

	<i>Sub-total Output 3.3</i>	35 830	17 500	53 330
TOTAL OUTCOME III		183 030	20 000	203 030
Sub-total Activities		600 530	50 000	650 530
Operational cost (Project Coordination)	Human resources: Project manager (FTA P3),1 admin/finance (SC6)	256 213	50 000	306 213
	Common Services (Running cost of Kinshasa office)	40 000	-	40 000
	Equipment (Vehicle 1, maintenance, fuels office materials)	15 000	-	15 000
Coût opérationnel (Communication et S&E)	Communication and Visibility (including annual donor-consultation workshops)	10 000	-	10 000
	M&E joint field missions	10 000	-	10 000
	M&E officer (International UNV)	53 135	-	53 135
	External Evaluation	25 000	-	25 000
	Audit	20 000	-	20 000
operationnel Cost (miscellaneous)	miscellaneous	-	-	-
Sub-total operationnel cost		429 348	50 000	479 348
Total		1 029 878	100 000	1 129 878
GMS (general management support)		82 390	-	82 390
GRAND TOTAL (KOICA + UNDP)				1 212 268

Annex

1. Activity pictures



Picture 1. Project Agreement Signing Ceremony (November 30, 2018, KOICA DRC office, Lest: Mr. Sechul Oh, Country Director of KOICA DRC, Right: Afredo Texeira, Country Director a.i of UNDP DRC)



Picture 2a. Project Launching and the first steering committee (November 23, 2018, UNDP DRC office)



Picture 2b. Project Launching and the first steering committee (November 23. 2018, UNDP DRC office, Center: Mr. Etienne de Souza, Deputy Country Director a.i of UNDP DRC, On his right: Mr. Minyoung Jeong, Deputy Country Director of KOICA DRC)



Picture 3a. Data collection training for Fragility Assessment 2018 for 18 provinces out of total 26 provinces (July 16-18 2018, Ministry of Planning)



Picture 3a. Data collection training for Fragility Assessment 2018 for 18 provinces out of total 26 provinces (July 16-18 2018, Ministry of Planning)



Picture 4a. Data collection for fragility assessment in the provinces and monitoring mission in Kenge (August 13-16, 2018)



Picture 4b. Data collection for fragility assessment in the provinces and monitoring mission in Kenge (August 13-16, 2018)



Picture 5. Report back workshop on data collection for Fragility Assessment 2018 (September 13, 2018, Zamani hotel, Kinshasa)



Picture 6. Technical meeting for the initiation of the Retirement programme in the Ministry of Culture and Arts (Institute of National Museum in Congo, INMC)

(September 19, 2018, UNDP DRC office; From the left: Mr. Joonwoo Park, Project manager, UNDP DRC; Mr. Etienne de Souza, Team Leader, UNDP DRC; Mr. Jean Serge, Consultant, UNDP DRC; Mr. Director of the Ministry of Culture and Arts (MCA); Mr. General Secretary of the MCA; Mr. General Director of INMC)



Picture 7. Preparatory workshop for the fragile-to-fragile workshop in Sierra Leone with 15 participants from the Government, Civil Society, Universities, Private sector (October 4, 2018, Elais Hotel, Kinshasa)



Picture 8a. Fragile-to-Fragile peer learning workshop in Sierra Leone (October 15-19, Radisson Blu hotel, Freetown, Sierra Leone)



Picture 8b. Fragile-to-Fragile peer learning workshop in Sierra Leone (October 15-19, Radisson Blu hotel, Freetown, Sierra Leone)



Picture 8c. Panel discussion between the Ministry of Planning of each country from Sierra Leone and DRC during the f2f workshop (October 16, Radisson Blu hotel, Freetwon, Sierra Leone)



Picture 8d. DRC's proposal and discussion on Roadmap toward COMPACT during the f2f workshop (October 16, Radisson Blu hotel, Freetwon, Sierra Leone)

ALLER DE L'AVANT À UN COMPACT EN RDC

	Sierra Leone	Somalia	RDC Mécanisme existant 1	RDC Mécanisme existant 2	RDC COMPACT au niveau National	RDC COMPACT au niveau Provincial
Objectif	Dev. Coord.	Dev. Coord.	Dev. Coord.	Stabilisation dans l'est du Congo, Coord.	Dev. National	Dev. Provincial
Plan National	PND	MAF PND		STAREC	PNSD -Plan d'action prioritaire	PDP -Priority Action Plan Outils-New Deal
Mécanisme de Dialogue	DEPAC	SDRF	Groupe thématique/ technique	ISSSS(Int'l Security & Stabilization Support Strategy)	DEPAC National (au niveau de la primature?)	DEPAC Provincial (sous le bureau du gouverneur)
Stratégie de soutien int'l	MAF	MAF-SDRF		ISSSS	Stratégie de soutien int'l pour le PNSD au niveau National	Stratégie de soutien int'l pour le PDP au niveau Provincial
Mécanisme de financ. (MF)	?	MF de SDRF		MF Stabilisation et Reconstruction	MF de soutien pour le PNSD	MF de soutien pour le PDP
Remarque				Du haut vers le bas	Du Bas vers le haut	Du Bas vers le haut

16 Oct 2018 / Radisson Blu, Freetown, Sierra Leone

Picture 8e. DRC's proposal for moving toward a COMPACT presented during the f2f workshop (October 16, Radisson Blu hotel, Freetwon, Sierra Leone)



Picture 8f. Courtesy visit to the Minister of Planning in Sierra Leone (October 17, Ministry of Development and Economic Plannig of Sierra Leone, Freetwon, Sierra Leone)



Picture 8g. f2f showcasing the work of the New Deal Country Team(Civil Society) of Sierra Leone on Access to Justice (Legal Aid Board) programme (October 17, Legal aid, , Freetwon, Sierra Leone)



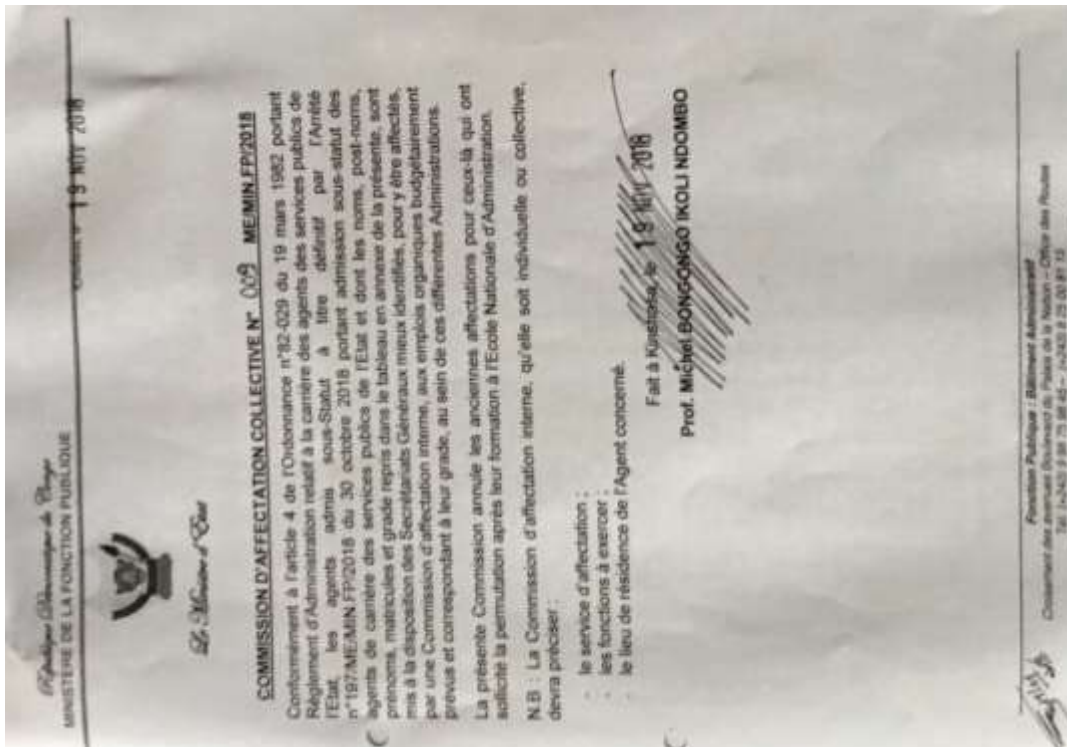
Picture 8h. Closing of the f2f workshop and study tour (DRC delegation with Ms. Abie Kamara, focal point of the Ministry of Development and Economic planning of Sierra Leone (October 19, Radisso Blu hotel, Freetwon, Sierra Leone)



Picture 8i. Report back workshop of the f2f workshop and study tour in Sierra Leone (October 30, Zamani hotel, Kinshasa)



Picture 9. Biometric census for the eligible of retirement and validation workshop for the Ministry of Culture and Arts (INMC) (November 7-9, 2018, Ministry of Culture and Arts with the Biometric Census team of the Ministry of Civil Service of the DRC)



Picture 8a. Certificate of the National Administration School (under the Ministry of Civil Service of the DR) for assignment of 50 Young professions to the Ministry of Culture and Arts (November 19, 2018, Kinshasa)

République Démocratique du Congo
 MINISTÈRE DE LA FONCTION PUBLIQUE
 Kinshasa le 19 NOV 2018

AFFECTATION AU POSTE D'ATTACHE D'ADMINISTRATION DE PREMIERE CLASSE
DES ENARQUES DE LA PROMOTION MANDELA SESSION 2017-2018

N°	NOM	Prénoms	Sexe	Grade	Spécialité	Matricule
1	MOUNOU TOUMBI		F	Doct	Doct	961 600
2	OKARI BULO		F	Doct	Doct	961 606
3	KASIBERA		M	Marketing	Marketing	961 578
4	SEAYIPANDORHE		M	Français	Français	961 588
5	KALELHE BALLOLEHE		M	Création de Développement	Création de Développement	961 572
6	KALEGHEH SAVARD		M	Prévision	Prévision	961 572
7	MUSUBA MUMBEHE		M	Agrochimie	Agrochimie	961 575
8	KASSE HESA MULIMARENE		M	Traité	Traité	961 575
9	MALANGI MUKA LINDA		M	Statistique	Statistique	961 587
10	MUPONGO TUMBANGU		M	Communications	Communications	961 610
11	BOBOTO MURONGA		M	Math-Info	Math-Info	961 610
12	MURANDI BIRIMWA		M	Doct	Doct	961 605
13	KAMBALE VYAMBEHEHA		M	Doct	Doct	961 605
14	KATAGWA MUTIKEMENA		M	Géologie	Géologie	961 574
15	ALLIANI PALIANA		M	Chimie	Chimie	961 577
16	OKITAWETIHI AMINGA		F	Economie	Economie	961 585
17	KARWE MAMANAKASONGO		F	Economie Mathématique	Economie Mathématique	961 629
18	MUPINDA NINDA		M	Eth	Eth	961 571
19	MULUM BITI		M	Doct	Doct	961 612
20	PNAMA PAMBA		M	Math-Informatique	Math-Informatique	961 611
21	NETAMA ZAMBILI		F	Economie	Economie	961 637
22	MURINDO MBILITO		M	Gestion Financière	Gestion Financière	961 620
23	NGUT MUPHOKO		M	Economie Mathématique	Economie Mathématique	961 606
24	KONDOFI BURUMBA		M	Gestion Financière	Gestion Financière	961 629
25	MUPINDO MACHWA		M	Relations Internationales	Relations Internationales	961 579
26	KUMALINDO		M	Economie Mathématique	Economie Mathématique	961 597
27	MUBALA MUTUMELLA		M	Doct	Doct	961 581
28	MAMBOFU MATONGO		M	Architecture	Architecture	961 603
29	ILAMBO BIRAWA		F	Sciences Publiques et Administratives	Sciences Publiques et Administratives	961 590
30	TABITA KITOKO		M	Math-Informatique	Math-Informatique	961 609
31	MUSGA MBIYFA		M	Gestion Financière	Gestion Financière	961 645
32	KUTU KUDALU		M	Doct	Doct	961 614
33	NGUTU KAMBONGOLI		M	Math-Informatique	Math-Informatique	961 584
34	OMBUNGO LOUMBA		M	Gestion Financière	Gestion Financière	961 627
35	KINDONA MAMUSE		M	Doct	Doct	961 632
36			M	Economie	Economie	961 582

Fonction Publique - Bâtiment Administratif
 Commissariat des Services Généraux de l'Etat de la Nation - Office des Postes
 Tel : (+243) 9 98 73 86 45 - (+243) 9 22 00 81 18

Picture 8b-1. List of 50 Young Professionals assigned to the Ministry of Culture and Arts (November 19, 2018, Kinshasa)

35	IBIMBI NDOINGA	M	Economie	911 517
36	PERI SALA	M	Economie	911 518
37	LIPOYURU WAMICAN	M	Economie	911 519
38	MAVALONGUA NDIJE	M	Economie	911 520
39	ACHONGO DEMBO	M	Economie	911 521
40	MUGUMA CHITO	M	Economie	911 522
41	MAYIMONA BURISA	M	Economie	911 523
42	PAULI INALI	M	Economie	911 524
43	KUTUBURUGA	M	Economie	911 525
44	MALEMBATIOMA	M	Economie	911 526
45	HOOMBE MAZENGANI	M	Economie	911 527
46	SIBINDIENDE AYINDA	M	Economie	911 528
47	SIBINDIENDE KABUYATA	M	Economie	911 529
48	BURIKO MANGINDU	M	Economie	911 530
49	NTAMWE KATAMBA	M	Economie	911 531
50	OUARANGA BOBINE	M	Economie	911 532
2. SECRETARIAT GENERAL AFFAIRES INTERNATIONALES				
1	BULAMBO BIN YANDIA	M	Relations Internationales	911 533
2	KALEMBA MUNDIKA	M	Relations Internationales	911 534
3. SECRETARIAT GENERAL BUDGET				
1	MAYIMBA AILINDA	F	Droit	911 535
2	TUMARI SERTITORE	M	Economie	911 536
3	PHUATI NOLE	M	Economie	911 537
4	NTOKO DINN	M	Developpement	911 538
5	PHAMBU MASHALA	M	Economie	911 539
6	PHANZI VIKINDU	M	Economie	911 540
7	NTIYAMA BAZISANGA	M	Droit	911 541
4. SECRETARIAT GENERAL DENAT				
1	MAMOMO LIRELEMBIA	M	Sciences Politiques et Administratives	911 542
2	TEKILA KASONDO	M	Droit	911 543
3	KICEMBA KATAMBU	M	Relations Internationales	911 544
5. SECRETARIAT GENERAL ASSEMBLEE NATIONALE				
1	MILAMBO NGALAMILE	M	Droit	911 545
2	KITAPINDU KITAPINDU	M	Philosophie Politique	911 546
3	KWICEMBA MASHANGA	M	Droit	911 547
6. SECRETARIAT GENERAL FESU				
1	NDOMBA BITSHAFI	F	Médecine Dentaire	911 548
7. SECRETARIAT GENERAL DEFENSE NATIONALE				
1	BOOLIKA PYTE	M	Droit	911 549
2	ONGA KATUMBA	M	Math-Info	911 550
8. SECRETARIAT GENERAL TRANSCOM				
1	CLIMBARA GICA	M	Droit	911 551
2	KHETA MOLFUNDA	M	Anglais et Informatique (des Affaires)	911 552
3	KALIMBO NGANDU	M	Anglais Châles	911 553
4	MATETA YAMBA	F	Droit	911 554
5	UPOMUNDU KISA	M	Agronomie	911 555
6	MAVUMBU NDUMBU	M	Economie Morales	911 556
7	AGAZIZE MUSHAMALIRWA	M	Droit	911 557
8	ANUYA NGOMO	M	Sciences Physiques	911 558
9	MATYABO MUBANA	F	Economie	911 559

Picture 8b-2. List of 50 Young Professionals assigned to the Ministry of Culture and Arts (November 19, 2018, Kinshasa)

10	MULUMBI TSHITENGE	M	Environnement	911 561
11	MUKERIA MASHI	M	Economie	911 562
12	OLINGO WELO	M	Commerce Extérieur	911 563
13	TSHITENGE MULABA	M	Droit	911 564
14	POMBO ANGWATWA	M	Administration Publique	911 565
15	ANITA NESSI	F	Droit	911 566
16	ESELE MEHUA	M	Economie de Développement	911 567
11. SECRETARIAT GENERAL DU GOUVERNEMENT				
1	BOLA ELENGE	M	Economie Mathématique	911 568
2	MUKHOTA BUSHANGU	M	Droit	911 569
12. SECRETARIAT GENERAL MINES				
1	SHU UNDO AMBI	M	Géologie	911 570
2	GEOGEBE NGANDAMANGA	M	Géologie	911 571
3	MAZIZ TSHIWILA	M	Géologie et Exploitation Minière	911 572
4	BUKASA MULAMBA	M	Hydro et Géol	911 573
5	MAKULIKA JEAN CLAUDE	M	Droit	911 574
13. SECRETARIAT GENERAL MINIS				
1	BUGENTHO DRAMAVI	M	Intégration et Administration nat	911 575
14. SECRETARIAT GENERAL SANTE PUBLIQUE				
1	MUTUSA BAFERABO	M	Medicine	911 576
2	SHULU IKOLI	M	Medicine Dentaire	911 577
3	TUTORONGA RANGEBEN	F	Medicine	911 578
4	ZOLA MATUANGA	M	Medicine	911 579
5	MURAJA DANIEL	M	Medicine	911 580
6	MUNSAMBE YAMBU	M	Medicine	911 581
7	MWAPA MALONZE	M	Santé Publique	911 582
15. SECRETARIAT GENERAL A LA COMMUNICATION ET MEDIAS				
1	NOVADA BENJAMIN	M	Communication	911 583
2	MUKENZI MUTOMBO	M	Communication	911 584
3	MONEZ MASHONGA NYOY	M	Communications Sociales	911 585
16. SECRETARIAT GENERAL PLUM				
1	ONANDO LUPUTAME	M	Relations Internationales	911 586

Picture 8b-3. List of 50 Young Professionals assigned to the Ministry of Culture and Arts (November 19, 2018, Kinshasa)



Picture 9. 2nd Steering committee in 2018 (November 23, 2018)

2. Visibility of KOICA



Picture 10. Project Logo (sticker)



Picture 11. Platcard with logos for trainings and workshops



USB Flash drive mock up

Front Side



Back Side



Body Color



PO#297247

Full Color

09-20-2018

Picture12. T-shirts, USBs with logos made for f2f workshop and study tour

3. Reports

Report

f2f mission report elaborated by the Ministry of Planning on the lessons learnt and recommendations for partners and the DRC Government (October 2018, Ministry of Planning, DRC)

Principal recommendation (Page 6-7, translated in English)

At the end of this mission of exchange of experiences, the DRC delegation recommended as below;:

To the Government :

- 1) Organise a workshop with all parties involved to update the New Deal implementation roadmap by including the next steps leading to the conclusion of a Compact (Framework Agreement) between the Government and the donors of the New Deal in order to finance for the National Strategic Development Plan(NSDP) of the DRC, through the organisation of a Round Table of Partners;
- 2) Adhere effectively by the signing of the Ministry of Planning to the Compact of Engagement between Fragile States, which is an instrument that marks the participation of a state in the international dialogue for the consolidation of peace and the strengthening of the state;
- 3) Integrate quickly into the NSDP, the results of the fragility assessment being updated, in order to go first to the technical validation and then to the political validation of the national programmatic framework of the DRC;
- 4) The conclusion of a COMPACT to accompany the implementation of the NSDP by a framework of mutual accountability ;
- 5) Produce a country-level monitoring system in order to strengthen it and to assert its use by the Technical and Financial Partners (TFPs) as part of the effective alignment of these NSDP and national procedures
- 6) Closer to UNOSSC to explore opportunities for networking with other non-traditional financial partners (BRICS);
- 7) The sensitisation of the authorities on the New Deal through the organisation of a governmental seminar of political appropriation of this process and of the NSDP both at the central level (central government) and provincial (All the provincial governors and all the provincial ministers of Plan);
- 8) The sensitisation of the parliament, through a special session in the Senate and

the National Assembly and a workshop dedicated to the offices of the Commissions;

- 9) The revisitation of Theme Groups(Platform of aid coordination at sectoral level) to make them fully operational as part of monitoring the implementation of NSDP, PAP(Priority Action Plan) towards achieving the SDGs and Restart annual multi-stakeholder reviews of PAP;
- 10) Develop a national communication strategy around the implementation of the NSDP, through a specialized unit under the Ministry of Planning

To technical and financial partners (Donors) :

1. To financially support the organisation of a governmental seminar of political appropriation of this process and of the NSDP both at the central level (Central Government) and at the provincial level (All the provincial governors and all the provincial ministers of Plan) ;
2. Support the conclusion of a COMPACT to support the implementation of the NSDP through a framework of mutual accountability ;
3. Support the production of a country-level monitoring system in order to reinforce it and assert its use by the TFPs as part of the effective alignment of the latter and national procedures ;
4. Organise the New Deal-sharing and exchange of experience workshops by 5 PSGs on the New Deal to strengthen national ownership of the New Deal in fragile to fragile cooperation .

PMUD

République Démocratique du Congo



*Au service
des peuples
et des nations*

Rapport de la mission effectuée à Freetown, Sierra Leone du 14 au 20 octobre 2018 sur l'échange d'expériences Fragile à Fragile et de développement du compact ou Cadre de Responsabilité Mutuelle

Octobre 2018

I. Introduction

En exécution de l'ordre de mission collectif n° 386/ CAB/ MINET/ PLAN/ MBL/ DCRE/ gnt/2018, du 24 septembre 2018, une délégation composée des experts du ministère du Plan, de la société civile, de l'Université de Kinshasa et des ministères impliqués dans la mise en œuvre du New Deal en RDC s'est rendue à Freetown, en Sierra Leone du 14 au 20 octobre 2018 pour prendre part à l'atelier d'échange d'expériences Fragile à Fragile et de développement des compacts ou cadre de responsabilité mutuelle. Cette délégation était composée de :

- 1) **Monsieur EKILA LIKOMBO Marc**, Conseiller de son Excellence Monsieur le Ministre d'Etat, Ministre du Plan ;
- 2) **Monsieur KAKULE MUKULULUKI Herman**, Directeur-Chef de service de la DCRE/Ministère du Plan ;
- 3) **Monsieur BOKELI EYALE Jean-Pierre**, Directeur-Chef de service de la DEME/Ministère du Plan ;
- 4) **Madame NGALULA TSHIOTA Véronique**, Directeur DEP/Justice ;
- 5) **Monsieur ISOMI BAWAMPENGE**, Directeur DEP/Défense Nationale ;
- 6) **Monsieur MBUYAMBA MADIMBA Laurent**, Directeur DEP/Intégration Régionale ;
- 7) **Monsieur MANDA MALABA Séraphin**, Directeur DEP/Infrastructures
- 8) **Monsieur BYADUNIA NDAKOMERWA John Joseph**, Chef de Division à la DEP/Economie Nationale ;
- 9) **Monsieur LOWEYA PANZAMAY Richard**, Chef de Division à la DCRE/Ministère Plan ;
- 10) **Madame KASONGO MBIYE Juliette**, Experte à l'OCDD/Ministère du Plan ;
- 11) **Monsieur Georges TSHIONZA MATA**, Expert au COREF/Ministère des Finances ;
- 12) **Madame BAMBE CIKUNDA Annie**, Experte de la Plate-forme de la Société Civile ;
- 13) **Madame MAVUNGU THAMBA Lisette**, Présidente de l'équipe Pays New Deal ;
- 14) **Monsieur LOKA KONGO Francis**, Chef de Travaux à l'Université de Kinshasa ;
- 15) **Madame Patience DIA**, Division de la communication /FEC

A cette équipe s'est jointe la délégation du PNUD Kinshasa composée de :

- 1) **Madame KANKOLONGO Nelly ;**
- 2) **Monsieur JOONWOO PARK.**

Arrivée, à Freetown le dimanche 14 octobre 2018 à 17h45 à bord d'un régulier d'Askay, la délégation a pris ses quartiers à l'Hôtel BARMOI situé à 1,2 Km du lieu de travail à savoir l'hôtel Radisson Blu.

II. Cérémonie d'ouverture

Conformément à l'Agenda des travaux, l'atelier a commencé par la cérémonie d'ouverture marquée par deux temps forts à savoir :(1) les discours d'ouverture prononcés successivement par le Directeur Pays du PNUD en Sierra Leone, le Chef de la délégation de la RDC et madame le Ministre de la Planification et du Développement économique de la République de Sierra Leone, pays hôte ;(2) l'auto présentation des participants qui ont à tour de rôle exprimé leurs attentes par rapport à cet atelier.

Prenant la parole, le Directeur Pays du PNUD a réitéré l'engagement de son organisation à soutenir les efforts des pays fragiles à vaincre la fragilité et réaliser l'agenda 2030 qui prône l'universalité, l'intégration et l'inclusivité (ne laisser personne pour compte). Dans son mot de circonstance, le chef de la délégation de la RDC a d'abord expliqué brièvement les progrès déjà réalisés dans la mise en œuvre du New Deal et l'Agenda 2030. Il a ensuite remercié tous les partenaires Techniques et Financiers qui ont contribué par leurs appuis (techniques et financiers) à faire avancer ces processus en RDC. Il s'agit entre autres de la KOICA, du PNUD (Unité de facilitation de la mise en œuvre du New Deal, Centre Régional d'Addis-Abeba et Bureau-Pays en RDC). Il a donc émis le vœu que cet atelier soit une occasion d'avoir des échanges constructifs et enrichissants qui permettront à la RDC de progresser dans le processus New Deal et l'agenda 2030.

Madame la Ministre de la Planification et du Développement Economique a, dans son mot de bienvenue, insisté sur les efforts communs à faire dans nos pays respectifs pour sortir de la fragilité. D'où l'importance de partager les expériences, d'apprendre l'un de l'autre afin de ne laisser personne dehors. Immédiatement après ces mots d'ouverture, les participants ont été conviés à prendre une photo souvenir.

III. Déroulement des travaux

Les travaux relatifs à la mission en Sierra Leone se sont déroulés en deux temps d'abord, la délégation de la RDC a participé du 15-16 octobre 2018 aux travaux de l'atelier Fragile-à-Fragile qui avaient pour les objectifs :

- Echanger les expériences en matière de préparation des Compacts/ Cadres de Responsabilité Mutuelle et l'intégration des OMDs / ODDs, appui au programme prévention et renforcement de la résilience ;
- Echanger les expériences en rapport avec les évaluations de la fragilité et la manière dont elles ont éclairé la planification nationale et la hiérarchisation des OMDs / ODDs dans les plans et renforcement de la gestion des risques ;
- Renforcer les capacités des parties prenantes impliquées dans le New Deal, pays du g7 +, grâce à une modalité d'apprentissage par les pairs Fragile à Fragile.



Etaients présents à ce premier atelier les délégations des pays ci-après membres du g7+ :R.D Congo, Sierra Leone, Liberia, Somalie, Sao Tome et Principe, Comores, Timor Leste, RCA, Guinée, Guinée Bissau. Ont également pris part à cet atelier, les délégués des Institutions et Organisations internationales suivants : PNUD, KOICA, UNOSSC, CSPPS, Dialogue International sur la Consolidation de la paix et le renforcement de l'Etat et de l'INCAF.

Ensuite, du 17-19 octobre 2018, la délégation de la RDC a participé aux travaux du deuxième atelier d'échange d'expériences avec les experts du pays hôte, la Sierra Leone, sur la préparation du compact contextualisé et la qualité des évaluations de la fragilité. Cet atelier avait pour objectifs :

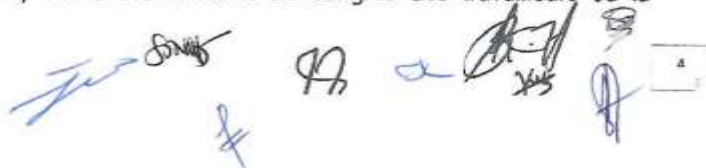
- a) Apprendre des pays pairs les processus de préparation des Compacts ou cadres de responsabilité mutuelles et leur contextualisation ;
- b) Discuter de la manière d'améliorer la qualité des évaluations de la fragilité et mieux utiliser l'analyse pour la planification nationale ;
- c) Renforcer les capacités des parties prenantes impliquées dans le New Deal en RDC et dans les autres pays du g7 +, sur la mise en œuvre du New Deal par le biais d'une modalité d'apprentissage par les pairs Fragile à Fragile

Tous les deux ateliers ont été animés sous forme de discussions en panel, des travaux de groupes et études de cas, conjointement présentés par les participants provenant des Etats représentés, des délégués de la Société Civile et des points focaux du PNUD sur les processus New Deal au niveau de leurs pays respectifs. Au cours de ces travaux, différents intervenants ont notamment exposé sur les thèmes suivants : (1) Etat de la mise en œuvre du New Deal et de l'Agenda 2030,défis et perspectives ; (2) Evaluation de la fragilité, Analyse des conflits et du développement et évaluation du relèvement et consolidation de la paix ; (3) Evaluation de la fragilité et la manière dont celle-ci a éclairé les Plans de développement nationaux et la priorisation des ODD; (4) Développement des Compacts et Cadres de Responsabilité Mutuelle (CRM) et Intégration des ODD.

Après ces exposés, il y a eu des débats suivis des travaux en groupes. Les participants ont été répartis en 3 groupes (dont deux composés des francophones et un groupe d'anglophones) en vue de leur permettre de mieux partager les expériences de leurs pays respectifs en rapport avec les thèmes sus- évoqués.

Il sied de relever que dans le programme du second atelier, il a été prévu une journée de visite de terrain. Les membres de la délégation de la RDC ont d'abord été reçus au Cabinet de Madame la Ministre de la Planification et du Développement Economique, avant de visiter le Congrès des travailleurs de Sierra Leone ; le bureau du Conseil Communautaire à la Cité Ouest 444 et le bureau d'une association qui prend en charge les personnes accroc aux drogues et celles vivant avec le VIH-SIDA.

La délégation a eu un bref entretien avec Madame la ministre étant donné son calendrier chargé. Ensuite, elle a été conduite au Congrès des travailleurs où la



délégation a suivi avec intérêt les initiatives développées en Sierra Leone dans le cadre de la consolidation de la paix et l'accès de la justice pour tous conformément à l'ODD 16. La mise en œuvre de ces initiatives est assurée à travers une structure publique « *Legal Aid Board* » opérationnelle à travers tout le territoire national et elle assure une assistance juridique aux personnes démunies. Le conseil communautaire quant à lui est une instance mise en place en vue de résoudre les conflits à l'amiable et les bénéficiaires de ses services sont pour la plupart des populations à faibles revenus exerçant des métiers libéraux.

IV. Principales leçons à tirer

Il ressort de ce voyage d'échange en Sierra Leone dans le cadre de la coopération fragile à fragile beaucoup de leçons apprises dont les principales sont reprises ci-dessous :

- 1) Le succès dans la mise en œuvre du New Deal, des ODD et des plans de développement dépend avant tout de l'appropriation politique de haut niveau du processus. Cette appropriation est manifeste dans les pays anglophones présents à la réunion (Sierra Leone, Libéria, Somalie) tant dans les discours politiques, la mise en place des structures ad hoc de coordination (telles qu'un Conseil Présidentiel ou un Comité Parlementaire sur le New Deal) que dans les instruments des politiques (Tous ces pays sont signataires du Pacte d'engagement entre Etats fragiles) ;
- 2) L'existence d'un cadre formel de dialogue entre le gouvernement et les partenaires au développement constitue un atout pour une meilleure coordination et rationalisation de l'intervention des partenaires techniques et financiers dans la perspective de la conclusion du COMPACT. Ce cadre formel de dialogue est un forum qui permet non seulement un dialogue franc mais aussi améliore la mise en œuvre de l'efficacité de l'aide ;
- 3) Le dialogue permanent entre toutes les parties impliquées dans la mise en œuvre du New Deal (gouvernement, société civile, secteur privé et partenaires au développement) est un élément important à prendre en compte pour la réussite du processus.
- 4) La signature depuis deux ans d'un accord entre le bureau des Nations Unies pour la Coopération Sud-Sud (UNOSSC) et les pays du g7+ constitue une opportunité de financement à travers le fonds IBSA Fund pour les Etats fragiles. D'où la nécessité de rechercher également le financement auprès des partenaires financiers non traditionnels (BRICS).

V. Principales recommandations

A l'issu de cette mission d'échange d'expériences, la délégation de la RDC formule les recommandations ci-après :

Au gouvernement :

- 1) Organiser un atelier avec toutes les parties impliquées pour l'actualisation de la feuille de route de mise en œuvre du New Deal en y insérant les prochaines actions devant conduire à la conclusion d'un Compact (Accord cadre) entre le Gouvernement et les bailleurs de fonds pour le financement du PNSD, à travers l'organisation d'une Table-Ronde des partenaires ;
- 2) Adhérer effectivement par la signature du Ministre d'Etat, Ministre du Plan au Pacte d'engagement entre Etats fragiles qui est un instrument marquant la participation d'un Etat dans le dialogue international pour la consolidation de la Paix et le renforcement de l'Etat ;
- 3) Intégrer rapidement dans le PNSD, les résultats des matrices de fragilité en cours d'actualisation afin de passer dans un premier temps à la validation technique puis à la validation politique du cadre programmatique national de la RDC ;
- 4) La conclusion d'un COMPACT afin d'accompagner la mise en œuvre du PNSD par un cadre de redevabilité mutuelle ;
- 5) Produire un état des lieux sur le système – pays afin de le renforcer et de faire valoir son utilisation par les PTF dans le cadre de l'alignement effectif de ces derniers PNSD et aux procédures nationales ;
- 6) Se rapprocher de l'UNOSSC pour explorer les possibilités de mise en contacts avec les autres partenaires financiers non traditionnels (BRICS) ;
- 7) La sensibilisation des autorités sur le New Deal à travers l'organisation d'un séminaire gouvernemental d'appropriation politique de ce processus et du PNSD tant au niveau central (Gouvernement central) que provincial (Tous les gouverneurs de provinces et tous les ministres provinciaux de Plan) ;
- 8) La sensibilisation du parlement, à travers une séance spéciale au Sénat et à l'Assemblée Nationale ainsi qu'un atelier dédié aux bureaux des Commissions ;
- 9) La revisitation des Groupes thématiques pour les rendre véritablement opérationnels dans le cadre du suivi de la mise en œuvre du PNSD, du PAP vers l'atteinte des ODD et Relancer les revues annuelles multi-acteurs du PAP ;



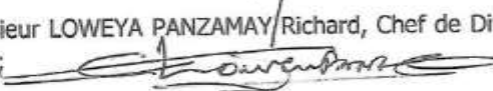
- 10) Développer une stratégie de communication nationale autour de la mise en œuvre du PNSD, à travers une cellule spécialisée placée sous la responsabilité du ministère du Plan.

Aux partenaires techniques et financiers

1. Appuyer financièrement l'organisation d'un séminaire gouvernemental d'appropriation politique de ce processus et du PNSD tant au niveau central (Gouvernement central) que provincial (Tous les gouverneurs de provinces et tous les ministres provinciaux de Plan) ;
2. Appuyer la conclusion d'un COMPACT afin d'accompagner la mise en œuvre du PNSD par un cadre de redevabilité mutuelle ;
3. Appuyer la production d'un état des lieux sur le système – pays afin de le renforcer et de faire valoir son utilisation par les PTF dans le cadre de l'alignement effectif de ces derniers PNSD et aux procédures nationales ;
4. Organiser des ateliers sectoriels de partage et d'échange d'expérience sur le New Deal par PSG pour renforcer l'appropriation nationale du New Deal dans le cadre de la coopération fragile à fragile;

Fait à Kinshasa, le 22 octobre 2018

Pour le Ministère du Plan

- Me EKILA LIKOMBO Marc, Conseiller de son Excellence Monsieur le Ministre d'Etat, Ministre du Plan ;
- Monsieur KAKULE MUKULULUKI Herman, Directeur-Chef de service de la DCRE/Ministère du Plan ; 
- Monsieur BOKELI EYALE Jean-Pierre, Directeur-Chef de service de la DEME/Ministère du Plan ; 
- Monsieur LOWEYA PANZAMAY/Richard, Chef de Division à la DCRE/ Ministère du Plan ; 
- Madame KASONGO MBIYE Juliette, Experte à l'OCDD/Ministère du Plan ; 



Pour le Ministère des Finances/COREF

- Monsieur Georges TSHIONZA, MATA, Expert au COREF/Ministère des Finances ; 
- 



Pour les Ministères Sectoriels/Directions d'Etudes et Planification/Ministère

- Madame NGALULA TSHIOTA Véronique, Directeur DEP/Justice ; 
- Monsieur ISOMI BAWAMPENGE, Directeur DEP/Défense Nationale ; 
- Monsieur MBUYAMBA MADIMBA Laurent, Directeur DEP/Intégration Régionale ; 
- Monsieur MANDA MALABA Séraphin, Directeur DEP/Infrastructures ; 
- Monsieur BYADUNIA NDAKOMERWA John Joseph, Chef de Division à la DEP/Economie Nationale ; 


Pour la Délégation du PNUD

- Madame KANKOLONGO Nelly ; 
- Monsieur JOONWOO PARK ; 

Pour la Plate-forme de la Société civile

- Madame MAVUNGU THAMBA Lisette, Présidente de l'équipe Pays New Deal ; 
- Madame BAMBE CIKUNDA Annie, Experte ; 

Pour l'Université de Kinshasa

- Monsieur LOKA KONGO Francis, Chef de Travaux à l'Université de Kinshasa ; 

Pour la Fédération des Entreprises du Congo (FEC)

- Madame Patience DIA, Division de la communication /FEC

